

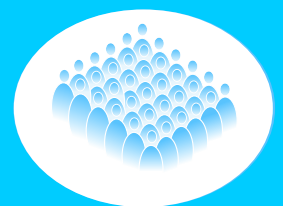


SUSTAINABLE DEVELOPMENT OF PEOPLES

A global mission - A vision of the WAD

FRAMEWORK DOCUMENT

GLOBAL OBSERVATORIES



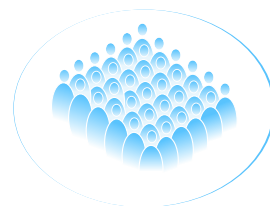
WORLD ASSOCIATION FOR DEVELOPMENT
ASSOCIATION MONDIALE POUR LE DEVELOPPEMENT
世界发展协会
الرابطة العالمية للتنمية
Всемирная ассоциация по развитию
ASOCIACIÓN MUNDIAL PARA EL DESARROLLO

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EXECUTIVE SUMMARY

This general framework document defines the vision, mission, governance principles and operating modalities of the Global Observatories of the World Association for Development. These observatories are designed as permanent mechanisms for knowledge production, strategic analysis and decision support, aimed at strengthening the quality of policies, investments and international dialogue on sustainable human development.

In a context marked by the proliferation of climate, food, health, economic, social and geopolitical crises, the document highlights the limitations of fragmented approaches, insufficiently contextualised data and poorly comparable diagnostics. It thereby justifies the creation of observatories capable of producing rigorous, independent, longitudinal analyses that are useful to public actors and technical and financial partners alike.

The WAD's Global Observatories rest on a central hypothesis: the quality of decisions depends directly on the quality of the knowledge mobilised. Their mission is to collect, organise, analyse and disseminate strategic information in order to inform public choices, objectify debates, anticipate trends and promote a better allocation of resources. They also contribute to translating international development frameworks into readings adapted to national and territorial realities.

The document specifies the main functions of the observatories: analysis of development dynamics, continuous monitoring of priority themes, decision support, dissemination of results and capitalisation of knowledge. Their methodological approach rests on rigour, transparency, comparability, the use of diversified sources and the integration of economic, social, environmental and institutional dimensions.

On the organisational level, the observatories are governed in a way that guarantees intellectual independence, scientific quality, accountability and coherence with the WAD's strategic orientations. Each observatory has a mandate, steering bodies, scientific coordination and quality assurance mechanisms. Their creation, evaluation, evolution or closure follow formalised procedures to ensure relevance, credibility and sound resource management.

Ultimately, this document positions the WAD's Global Observatories as a strategic pillar of the organisation's institutional ecosystem. They are intended to strengthen the legibility of issues, the coherence of interventions, the credibility of decisions and collective learning, in service of more sustainable, equitable and well-managed development trajectories.

FOREWORD

Sustainable human development takes place in an environment characterised by growing complexity of issues, a proliferation of information sources and increasing demands for coherence and reliability in the elaboration of strategic orientations. The abundant availability of data, when not structured and interpreted rigorously, limits the legibility of situations and weakens the capacity to formulate appropriate and lasting responses.

In a context marked by the convergence of food, climate, economic, social and geopolitical crises, the quality of analyses and interpretive frameworks constitutes an essential determinant of the relevance of choices made. Fragmented approaches, isolated sectoral analyses or non-comparable diagnostics no longer permit effective apprehension of the complexity of development dynamics. Decision-making now requires knowledge mechanisms capable of producing robust, independent analyses inscribed in time.

It is in this perspective that the World Association for Development has undertaken the establishment of Global Observatories, designed as structuring instruments for knowledge production, strategic analysis and decision support. These observatories are intended to objectify issues, strengthen the coherence of analyses and support the elaboration of strategies founded on evidence-based and comparable elements.

This general framework document defines the principles, objectives and common reference points applicable to the WAD's Global Observatories. It establishes a reference framework aimed at positioning knowledge as a strategic lever in service of more coherent, effective and responsible decisions, contributing to the quality and sustainability of development trajectories.

H. Benjamin GNIMADI
President Executif



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I. INTRODUCTION

The intensification and interdependence of economic, social and environmental transformations highlight the limitations of traditional mechanisms for development analysis and monitoring. The production and use of partial, insufficiently updated or inadequately grounded information reduces the capacity to formulate coherent orientations and to fully appreciate the effects of actions undertaken.

Furthermore, international reference frameworks, while indispensable for structuring development policies, do not always account for the diversity of national and territorial trajectories or capture the complexity of sectoral interactions. Aggregate indicators offer a useful global reading, but remain insufficient for analysing local dynamics, the cumulative effects of interventions and their evolution over time. This situation reinforces the need for mechanisms capable of producing fine-grained, contextualised and comparable analyses.

The WAD's Global Observatories are conceived in this perspective. They are designed as permanent mechanisms for observation, analysis and dissemination of strategic knowledge, aimed at strengthening the quality of analyses, informing choices and supporting the elaboration of development strategies founded on evidence-based, coherent and sustainable elements.



II. STRATEGIC MANIFESTO OF THE WAD'S GLOBAL OBSERVATORIES

II.1. Vision

The WAD's Global Observatories carry the vision of a development founded on informed, responsible decisions oriented towards lasting transformation. They operate on the principle that the quality of public policies and investments depends directly on the quality of the knowledge mobilised to design, steer and evaluate them.

In an international environment marked by uncertainty, complexity and the multiplication of crises, the observatories aim to restore legibility and coherence to the analysis of development challenges. They aspire to become credible and recognised references, capable of structuring debates, objectifying choices and contributing to more just and effective trajectories of progress.

This vision rests on a central conviction: knowledge, when rigorous, contextualised and shared, constitutes a major strategic lever for strengthening the impact of collective action in service of sustainable human development.

II.2. Mission

The mission of the WAD's Global Observatories is to produce, analyse and disseminate strategic knowledge on the major challenges of sustainable human development, in order to inform public decision-making and orient policies and investments. They are intended to transform dispersed data and fragmented analyses into structured, comparable readings that are directly useful to action.

Through continuous observation and analysis, the observatories monitor global, regional and national dynamics related to the themes studied. They identify deep-seated trends, emerging signals and disruptive factors likely to influence development trajectories, taking into account contextual specificities and interactions between economic, social, environmental and institutional dimensions.

II.3. Values

The action of the WAD's Global Observatories is guided by a set of values that underpin their credibility and legitimacy.



Rigour

Constitutes an essential value. The analyses produced rest on explicit methodologies, identified sources and transparent processes.



Objectivity

Guides the production of knowledge. The observatories are committed to presenting analyses founded on facts, while also delivering argued and contextualised strategic readings.



Intellectual independence

It's a structuring principle. The observatories maintain autonomous analytical capacity while remaining within the vision and orientations of the WAD.



Responsibility and accountability

Orient the dissemination of results. The observatories ensure the ethical use of data, clarity of messages and transparency of processes.



Cooperation and sharing

Finally, cooperation and sharing constitute transversal values. The observatories foster dialogue, collaboration and the pooling of knowledge in service of the general interest.



II.4. STRATEGIC POSITIONING

The WAD's Global Observatories are positioned as instruments of decision support and strategic orientation. They do not substitute for political bodies or operational mechanisms, but rather support them by providing structuring analyses and forward-looking readings.

They assume a role as interface between scientific knowledge, technical expertise and public decision-making. In this capacity, they contribute to bridging gaps between academic production, political priorities and field action.

This positioning enables the observatories to strengthen the credibility of development strategies, support the coherence of investments and foster informed choices based on an in-depth understanding of issues and contexts.

II.5. CONTRIBUTION TO INTERNATIONAL DEVELOPMENT FRAMEWORKS

The WAD's Global Observatories are aligned with international reference frameworks for sustainable development. They contribute to the analysis, monitoring and ownership of these frameworks, providing transversal and contextualised readings.

They participate in the collective effort to translate international commitments into relevant strategic orientations and coherent operational decisions. Through their capacity for analysis and dissemination, the observatories strengthen coherence between global objectives and national and territorial realities.



III. CONTEXT AND JUSTIFICATION OF THE WAD'S GLOBAL OBSERVATORIES

The international development context is marked by a multiplication of systemic crises that mutually reinforce one another. Climate, food, health, economic and geopolitical shocks profoundly affect the capacities of states and international actors to plan and implement coherent and effective policies. In this unstable environment, decisions must be made rapidly, often under uncertainty, increasing the risk of strategic errors and misallocation of resources.

At the same time, the production of data and analyses on development has never been so abundant. However, this abundance does not necessarily translate into better decision quality. Available information is frequently fragmented, heterogeneous, poorly comparable and insufficiently contextualised. This complicates the reading of real dynamics, limits the capacity for anticipation and weakens the coherence of public policies and investments.

International reference frameworks, while essential for structuring collective action, also present limitations when applied uniformly. Global indicators do not always account for national and territorial specificities, or for complex intersectoral interactions. This results in a growing need for mechanisms capable of producing transversal, comparative and evolving analyses adapted to ground-level realities.

States and public institutions face significant constraints in strategic analysis, policy monitoring and results evaluation. Institutional capacities are uneven, and existing mechanisms do not always allow for regular, independent and in-depth monitoring of key development challenges. This limits the capacity of decision-makers to adjust their policies and to credibly account for results obtained.

In this context, technical and financial partners are subject to increasing demands for accountability, justification of strategic choices and demonstration of the impact of resources mobilised. They seek reliable, comparable and recognised analyses capable of securing their decisions and strengthening the coherence of their interventions. The absence of common references and shared readings complicates coordination and reduces the effectiveness of aid and investments.

The creation of the WAD's Global Observatories responds to these findings. It aims to bridge the gaps between knowledge production, public decision-making and collective action. By offering permanent mechanisms for observation, analysis and dissemination of strategic knowledge, the observatories contribute to improving decision quality, strengthening policy coherence and supporting more sustainable and well-managed development trajectories.



IV. CONCEPTUAL NOTE OF THE WAD'S GLOBAL OBSERVATORIES

IV.1. FOUNDING HYPOTHESIS

The design of the WAD's Global Observatories rests on a simple but structuring hypothesis: the quality and sustainability of development policies depend directly on the capacity of actors to access reliable, comparable and time-contextualised knowledge. In the absence of permanent observation and analysis mechanisms, decisions tend to be based on partial readings, isolated indicators or short-term considerations.

The Global Observatories are designed to address this gap. By structuring continuous observation of development dynamics, they make it possible to move beyond episodic approaches and produce analyses inscribed in time. This continuity constitutes an essential condition for understanding trajectories, identifying deep-seated trends and anticipating developments.

IV.2. THEORY OF CHANGE

The theory of change of the WAD's Global Observatories is articulated around a clear chain linking knowledge production, decision support and improvement of collective action.

- At a first level, the observatories collect, organise and analyse data from multiple sources. This work makes it possible to produce solid diagnostics, comparative readings and transversal analyses integrating economic, social, environmental and institutional dimensions.
- At a second level, these analyses are translated into strategic messages, interpretive frameworks and reading tools aimed at supporting public decision-making and dialogue between actors. The observatories thereby contribute to clarifying issues, objectifying trade-offs and orienting strategic choices.
- At a third level, the use of this knowledge by decision-makers and partners fosters greater policy coherence, more effective resource allocation and an enhanced capacity to adjust interventions in light of observed results. This process contributes, in time, to more controlled and sustainable development trajectories.

IV.3. METHODOLOGICAL APPROACH

The WAD's Global Observatories adopt a rigorous, transparent and evolving methodological approach. This approach rests on the mobilisation of diversified data sources, including official statistics, research work, institutional data and, where relevant, field information.

Analysis prioritises comparative and longitudinal methods, making it possible to track changes over time and highlight gaps, convergences and emerging trends. The observatories ensure that their methodological choices are made explicit, their sources documented and the reproducibility of analyses guaranteed.

This methodological approach is designed to be adaptable. It allows each observatory to tailor its tools and methods to its specific theme, while respecting a common foundation that guarantees the coherence and credibility of the overall mechanism.

IV.4. COMMON ANALYTICAL AXES

The WAD's Global Observatories structure their work around common analytical axes, designed to ensure an integrated reading of development challenges.

- A first axis concerns the analysis of structural dynamics and trends, at global, regional and national level. It aims to identify deep-seated developments and the determining factors of observed trajectories.
- A second axis concerns the analysis of public policies and institutional frameworks, examining their coherence, implementation and effects. This axis helps to illuminate strategic choices and areas for improvement.
- A third axis concerns impacts and results, focusing on measuring the effects of policies and interventions on populations and territories from a sustainability perspective.

These axes may be complemented by prospective analyses and scenarios, where relevant, in order to anticipate future developments and inform medium- and long-term decisions.

IV.5. EXPECTED RESULTS

The WAD's Global Observatories target results at several levels. They contribute, first of all, to an improvement in the quality of information and analysis available to decision-makers and partners. This improvement translates into more solid diagnostics, more coherent readings and a better understanding of the issues at stake.

At a second level, the observatories strengthen the capacity of actors to engage in dialogue on the basis of common references. They facilitate coordination, strategic coherence and the convergence of interventions around shared objectives.

Finally, over the longer term, the observatories contribute to more effective decisions and better-adapted policies, fostering more sustainable and equitable development trajectories.



V. MISSIONS AND FUNCTIONS OF THE WAD'S GLOBAL OBSERVATORIES

V.1. CORE MISSIONS

The core mission of the WAD's Global Observatories is to produce and make available reliable strategic analyses on the major challenges of sustainable human development. They aim to strengthen the quality of public decision-making and international dialogue by providing structured, comparable knowledge inscribed in time.

In this capacity, the observatories contribute to objectifying debates, illuminating strategic choices and supporting the coherence of policies and investments. Their mission is part of a logic of support to collective action, without substituting for political bodies or implementation mechanisms.

V.2. ANALYTICAL FUNCTIONS

The observatories fulfil a central function of analysing development dynamics. They collect, organise and analyse data from multiple sources in order to produce solid diagnostics and transversal readings.

This analytical function aims to identify deep-seated trends, drivers of change and emerging risks. It makes it possible to track the evolution of situations over time, compare contexts and illuminate interactions between economic, social, environmental and institutional dimensions.

V.3. MONITORING AND OBSERVATION FUNCTIONS

The WAD's Global Observatories fulfil a function of continuous monitoring of the themes observed. They put in place observation mechanisms enabling them to document developments, update analyses and produce regular references.

This monitoring is inscribed in a long-term perspective. It aims to move beyond episodic readings and provide a dynamic vision of issues, essential for the anticipation and adaptation of policies and strategies.

V.4. DECISION-SUPPORT FUNCTIONS

The observatories contribute directly to decision support by translating the analyses produced into strategic messages, interpretive frameworks and reading elements accessible to decision-makers.

They support strategic dialogue between public actors, international partners and other stakeholders, providing common references and facilitating understanding of complex issues. This function strengthens the coherence of choices and the quality of arbitrations.

V.5. DISSEMINATION AND CAPITALISATION FUNCTIONS

The WAD's Global Observatories fulfil a function of disseminating the knowledge produced. They ensure that analyses are made accessible, intelligible and usable, while maintaining a level of rigour compatible with the expectations of experts and decision-makers. They also contribute to the capitalisation of knowledge and lessons learned, by documenting experiences, analysing results and feeding the WAD's and its partners' strategic reflections. This function fosters collective learning and the continuous improvement of policies and practices.



VI. ORGANISATION AND GOVERNANCE OF THE WAD'S GLOBAL OBSERVATORIES

VI.1. GOVERNANCE PRINCIPLES

The governance of the WAD's Global Observatories rests on common principles aimed at guaranteeing the scientific quality, institutional credibility and strategic utility of the work produced. It seeks to reconcile intellectual independence, strategic coherence and accountability towards partners.

These principles include clarity of roles and responsibilities, transparency of decision-making processes, integrity of methods and orientation towards the general interest. The governance of the observatories is designed to prevent conflicts of interest, guarantee the rigour of analyses and ensure the trust of states, donors and other stakeholders.

VI.2. ORGANISATIONAL ARCHITECTURE

Each WAD Global Observatory has an organisation adapted to its mandate and theme, while respecting a common framework defined by the WAD. This organisation aims to ensure continuity of work, quality of analyses and coordination with the other components of the WAD.

The organisational architecture generally rests on scientific and strategic coordination, supported by technical teams responsible for analysis, data collection and production of deliverables. Responsibilities are clearly defined to guarantee the coherence of work and mastery of processes.

VI.3. GOVERNANCE BODIES

The WAD's Global Observatories are endowed with governance bodies responsible for orienting, supervising and guaranteeing the quality of their work. A steering body provides strategic orientation, validates work priorities and ensures the alignment of outputs with the WAD's objectives. It guarantees coherence between the observatories and their inscription in the organisation's overall vision.

A scientific or technical committee may be established to provide independent expertise, strengthen methodological quality and guarantee the credibility of the analyses produced. The role of this committee is advisory and is exercised in respect of the intellectual independence of the observatories.

VI.4. ROLE OF SCIENTIFIC COORDINATION

Scientific coordination plays a central role in the functioning of the observatories. It is responsible for the quality of analyses, adherence to methodologies and coherence of outputs. It ensures data integrity, transparency of methods and rigour of interpretations. It also contributes to the articulation between observatory work, the WAD's strategic orientations and partner expectations.

VI.5. ARTICULATION WITH THE WAD'S CENTRAL GOVERNANCE

The WAD's Global Observatories are closely articulated with the WAD's central governance. This articulation guarantees strategic unity, institutional coherence and risk management. The observatories are aligned with the validation, reporting and strategic review mechanisms defined by the WAD. They contribute to the organisation's broader reflections and inform strategic decisions, without compromising their analytical independence.



VII. OPERATING MODALITIES OF THE WAD'S GLOBAL OBSERVATORIES

VII.1. INSTITUTIONAL AND LEGAL FRAMEWORK

The WAD's Global Observatories operate within a clearly defined institutional framework, founded on the WAD's constitutive texts and strategic orientations. Their creation, functioning and evolution are governed by formal decisions of the organisation's competent bodies. Each observatory has a constitutive act or reference document specifying its mandate, theme, objectives, governance bodies and modalities of attachment to the WAD. This framework aims to guarantee clarity of responsibilities, institutional security and the coherence of the overall mechanism.

VII.2. WORK PROGRAMMING

The WAD's Global Observatories develop multi-year and annual work programmes, aligned with the WAD's strategic orientations. These programmes define analytical priorities, research axes, expected deliverables and production timelines. Programming aims to ensure continuity of work, legibility of outputs and the capacity to respond to changes in contexts and issues. Work programmes are subject to institutional validation and regular review to guarantee their relevance and quality.

VII.3. ANALYSIS PRODUCTION PROCESS

The observatories put in place structured processes for producing analyses, covering data collection, processing, analysis and validation of results. These processes are founded on explicit and documented methodologies, adapted to the theme observed.

The production of analyses prioritises rigour, comparability and transparency. The observatories ensure the quality of sources, coherence of methods and clarity of messages, in order to guarantee the utility of work for decision-making and strategic dialogue.



VII.4. ASSURANCE QUALITÉ ET VALIDATION

The WAD's Global Observatories put in place quality assurance mechanisms aimed at guaranteeing the reliability and credibility of outputs. These mechanisms may include internal reviews, expert opinions or validations by advisory bodies.

Quality assurance does not aim to uniformise analyses, but to guarantee adherence to methodological principles, data integrity and the soundness of interpretations. It constitutes a central element of the trust accorded to the observatories by partners.

VII.5. DISSEMINATION AND COMMUNICATION OF RESULTS

The observatories ensure the dissemination of analyses and results through modalities adapted to the target audiences. They ensure that outputs are made accessible, readable and usable, while maintaining a level of rigour compatible with the expectations of decision-makers and experts.

The communication of results is inscribed in the WAD's institutional framework. It aims to valorise the work produced, feed strategic dialogue and strengthen the visibility and credibility of the observatories at the international level.



VIII. STRATEGIC FINANCING FRAMEWORK OF THE WAD'S GLOBAL OBSERVATORIES

VIII.1. FINANCING PRINCIPLES

The financing of the WAD's Global Observatories rests on a logic of stability, transparency and diversification of resources. Given their permanent, analytical and strategic mission, they cannot depend exclusively on episodic or irregular funding. They require a predictable financial framework capable of sustaining continuity of work, quality of analyses and intellectual independence of outputs.

This financing framework must preserve the integrity of the observatories. Resources mobilised must not compromise the objectivity of analyses, artificially orient conclusions or create excessive dependency on a single partner. The credibility of the observatories therefore rests on a clear separation between financing, scientific governance and validation of results.

VIII.2. POTENTIAL SOURCES OF FINANCING

The WAD's Global Observatories may mobilise several complementary financing sources. These may include institutional contributions from the WAD, support from technical and financial partners, international cooperation grants, partnerships with research institutions, and financing linked to specific programmes of analysis, monitoring or knowledge production.

Diversification of sources constitutes an important condition of sustainability. It makes it possible to reduce risks linked to financial instability, broaden the base of institutional support and strengthen the operational autonomy of the observatories.

VIII.3. RESOURCE ALLOCATION

Resources mobilised are allocated as a priority to the essential functions of the observatories: data collection and processing, production of analyses, scientific coordination, quality assurance, dissemination of results, capitalisation of knowledge and strengthening of technical capacities.

Particular attention must be paid to expenditure guaranteeing methodological quality and the credibility of outputs. Financing must not only cover the visible activities of publication or communication, but also the foundational work necessary for the reliability of analyses.

VIII.4. FINANCIAL MANAGEMENT AND ACCOUNTABILITY

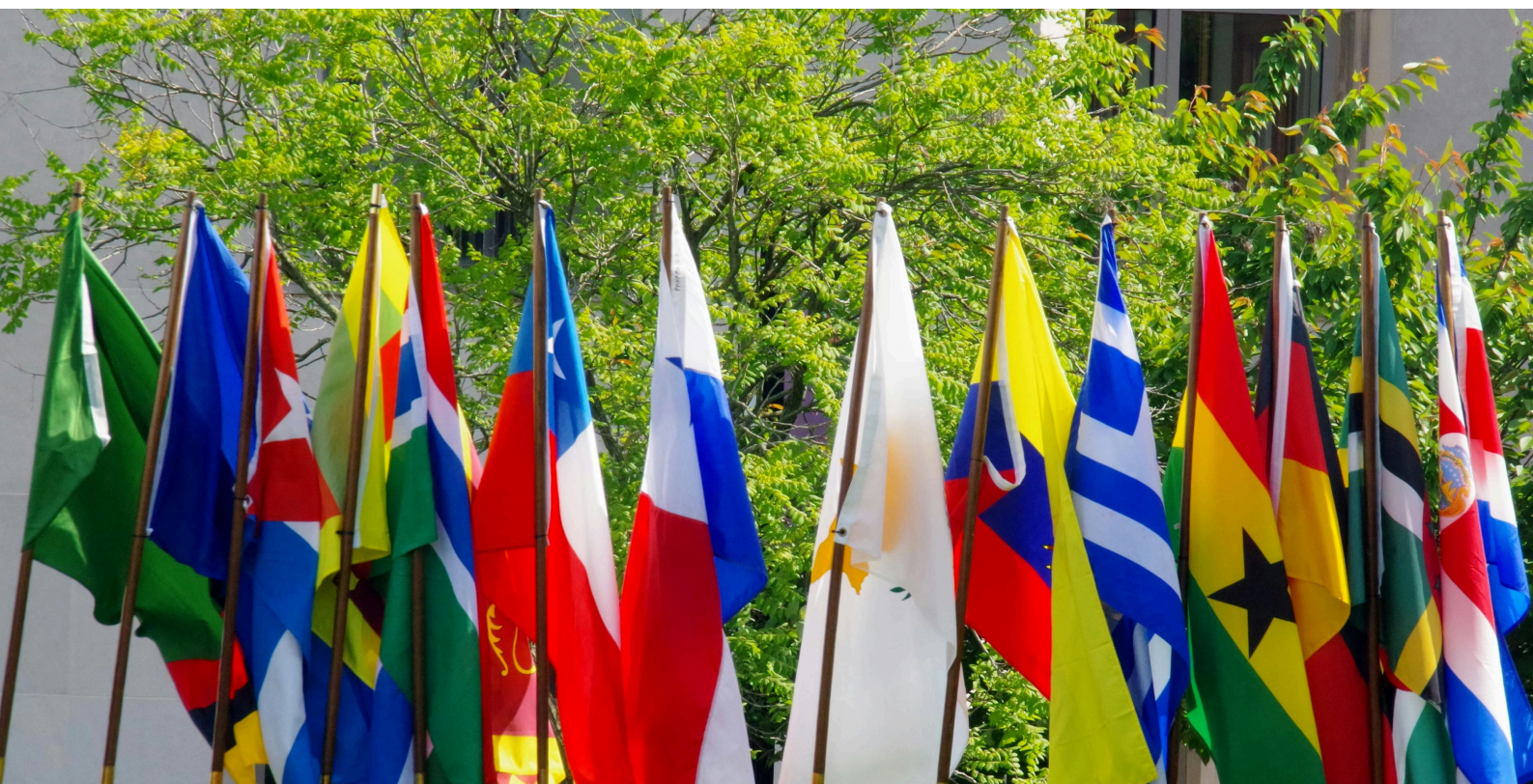
The financial management of the observatories is inscribed in the rules of transparency, internal control and accountability defined by the WAD. Each observatory must have a clear budget programming, aligned with its annual or multi-year work programme.

Financial monitoring mechanisms must make it possible to verify the effective use of resources, anticipate needs, identify gaps and report to the competent bodies and relevant partners. This requirement strengthens trust, limits the risks of mismanagement and supports the institutional credibility of the mechanism.

VIII.5. FINANCIAL SUSTAINABILITY

The financial sustainability of the Global Observatories constitutes an essential condition of their effectiveness. An observatory that does not have stable resources risks producing discontinuous analyses, losing credibility and failing to fully exercise its strategic support role.

The WAD therefore ensures that the observatories are inscribed in a progressive financial strategy, combining institutional financing, partner mobilisation, resource pooling and the pursuit of targeted support. This approach aims to guarantee continuity of work, quality of outputs and the lasting utility of the observatories for public decision-making and international dialogue.



IX. MONITORING, EVALUATION AND RISK MANAGEMENT FRAMEWORK

IX.1. PURPOSE OF THE FRAMEWORK

The monitoring, evaluation and risk management framework of the WAD's Global Observatories aims to guarantee the quality, relevance and strategic utility of the work produced. It makes it possible to verify that the observatories fulfil their mandate, produce reliable analyses and effectively contribute to the improvement of public decision-making and strategic dialogue.

This framework also makes it possible to identify in a timely manner the methodological, organisational, financial or institutional limitations likely to affect the performance of the observatories. Its function is not only to control, but also to learn, adjust and continuously improve the functioning of the mechanism.

IX.2. ACTIVITY AND OUTPUT MONITORING

The monitoring of the observatories rests on the regular examination of activities carried out, outputs produced and results obtained. It includes monitoring of work programmes, production schedules, the quality of deliverables and the effective dissemination of analyses.

This monitoring makes it possible to assess the regularity of publications, the coherence of work with defined priorities and the capacity of the observatories to respond to changes in contexts and issues. It also facilitates the identification of delays, capacity gaps or technical support needs.

IX.3. EVALUATION OF STRATEGIC UTILITY

The evaluation of observatories must not be limited to the number of reports produced or activities carried out. It must assess above all the strategic utility of analyses for decision-makers, technical and financial partners, public institutions and other development actors.

This evaluation may examine the degree of use of outputs, their contribution to policy dialogue, their influence on the formulation of strategies and their capacity to improve understanding of the issues observed. The utility of an observatory is measured by its capacity to transform knowledge into strategic orientation and effective support for collective action.

IX.4. RISK MANAGEMENT

The WAD's Global Observatories are exposed to several risks that must be identified, monitored and managed systematically. These risks may be methodological, when sources are insufficient or data poorly comparable; institutional, when mandates are not clearly defined; financial, when resources are unstable; or reputational, when the quality or independence of analyses is challenged.

Risk management requires prevention, review and correction mechanisms. This implies clarifying mandates, strengthening methodological quality, diversifying financing sources, protecting analytical independence and ensuring prudent and rigorous communication of results.

IX.5. INSTITUTIONAL LEARNING AND CONTINUOUS IMPROVEMENT

Monitoring and evaluation must feed a permanent process of institutional learning. Lessons drawn from the implementation of the observatories make it possible to adjust methods, improve outputs, strengthen coordination and adapt analytical priorities to the evolution of issues.

Continuous improvement constitutes an essential condition for maintaining the credibility and utility of the WAD's Global Observatories. It makes it possible to consolidate their role as instruments of strategic knowledge, anticipation and support for more coherent, responsible and sustainable decisions.



X. CREATION, EVALUATION AND EVOLUTION OF THE WAD'S GLOBAL OBSERVATORIES

X.1. PRINCIPLES GOVERNING THE CREATION OF OBSERVATORIES

The creation of a WAD Global Observatory responds to a clearly established strategic logic. It is only envisaged when the issues identified necessitate the establishment of a permanent observation and analysis mechanism capable of bringing significant added value to the understanding and steering of development policies.

Any new observatory must demonstrate its relevance in light of the WAD's strategic priorities, international reference frameworks and the needs expressed by states and partners. It must respond to an acknowledged deficit of structured, comparable or longitudinal knowledge and present real potential for influence on public decision-making and strategic dialogue.

X.2. CREATION AND VALIDATION PROCESS

The process of creating a Global Observatory is formalised in order to guarantee the coherence of the mechanism, risk management and the WAD's institutional credibility. It begins with the elaboration of a concept note specifying the theme, objectives, strategic added value, methodological approach, envisaged partnerships and institutional and financial implications. This note is examined by the WAD's competent bodies, who evaluate its conformity with this general framework document.

The creation of an observatory is formalised by a decision of the WAD's authorised bodies. This decision specifies the mandate, governance modalities, operating rules and requirements in terms of quality and accountability.

X.3. PERIODIC EVALUATION OF OBSERVATORIES

The WAD's Global Observatories are subject to periodic evaluations aimed at assessing their relevance, performance and contribution to the organisation's strategic objectives.

These evaluations cover in particular the quality of analyses produced, methodological rigour, regularity of work, dissemination of results and their use by the actors concerned. They may be conducted by internal mechanisms or by independent evaluators, depending on the issues and partner expectations. Evaluation findings are used as tools for strategic steering and continuous improvement.

X.4. ADJUSTMENT AND EVOLUTION OF OBSERVATORIES

On the basis of evaluations and strategic reviews, the WAD may decide to adjust the mandate, analytical priorities or operating modalities of an observatory. These adjustments aim to maintain the relevance of work in the face of changes in contexts and issues.

The evolution of observatories may also take the form of a thematic broadening, methodological adaptation or strengthening of partnerships. These evolutions are conducted progressively, in order to preserve the continuity of analyses and the credibility of outputs.

X.5. CLOSURE AND CAPITALISATION

When the strategic justification of an observatory is no longer established, the WAD may decide to bring its activities to a close. This decision is inscribed in a logic of good governance and responsible resource management.

The closure of an observatory is accompanied by measures aimed at ensuring the capitalisation of the work carried out, the conservation of data and the valorisation of lessons produced. These elements are integrated into the WAD's mechanisms in order to feed future analyses and institutional learning.



GENERAL CONCLUSION

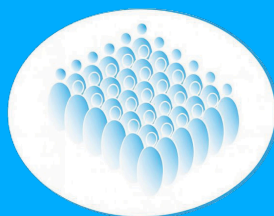
This general framework document establishes the institutional, strategic and methodological foundations of the WAD's Global Observatories. It affirms their role as permanent instruments of knowledge production, structured analysis and decision support, in a context where development policies require reliable data, comparable readings and evidence-based orientations.

By structuring these observatories around principles of rigour, objectivity, intellectual independence, transparency and accountability, the WAD equips itself with a mechanism capable of strengthening the quality of strategic dialogue between states, technical and financial partners, specialised institutions and other development actors. The observatories are not mere monitoring mechanisms; they are called upon to become spaces of strategic intelligence, anticipation and capitalisation in service of more coherent decisions better adapted to territorial realities.

Their added value lies in their capacity to transform dispersed information into useful analyses, to connect economic, social, environmental and institutional dynamics, and to illuminate public choices from a sustainability perspective. In this regard, they contribute directly to the improvement of planning, coordination, resource allocation and results evaluation.

The establishment of the WAD's Global Observatories must however be accompanied by strong requirements: clarification of mandates, quality of methods, stability of resources, credibility of governance bodies, protection of analytical independence and effective use of results by decision-makers. Without these conditions, there is a risk of producing knowledge that is poorly mobilised or insufficiently influential in decision-making processes.

Ultimately, the Global Observatories constitute an essential pillar of the WAD's strategic architecture. They strengthen its capacity to understand the mutations of development, to anticipate risks, to orient collective action and to support more sustainable, equitable and responsible trajectories of progress.



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